

**SASKATOON HOUSING COALITION INC.**

**Financial Statements**

**For the Year Ended March 31, 2022**

**SASKATOON HOUSING COALITION INC.****Index to the Financial Statements****For the Year Ended March 31, 2022**

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## INDEPENDENT AUDITOR'S REPORT

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To the Board of Directors of Saskatoon Housing Coalition Inc.

### Opinion

We have audited the financial statements of Saskatoon Housing Coalition Inc. (the Coalition), which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Coalition as at March 31, 2022, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Coalition in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Coalition's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Coalition or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Coalition's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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Independent Auditor's Report To the Board of Directors of Saskatoon Housing Coalition Inc. *(continued)*

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Coalition's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Coalition's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Coalition to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Lingard + Dreger*

**Chartered Professional Accountants**

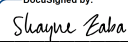
**Saskatoon, Saskatchewan  
July 18, 2022**




**SASKATOON HOUSING COALITION INC.****Statement of Financial Position****As at March 31, 2022**

	Operating	Reserve	Capital	2022	2021
<b>ASSETS</b>					
<b>CURRENT</b>					
Cash	\$ 260,049	\$ 26,254	\$ -	\$ 286,303	\$ 568,885
Short-term investments (Note 4)	-	64,960	-	64,960	93,712
Accounts receivable (Note 5)	32,389	-	-	32,389	10,165
Prepaid expenses	7,901	-	-	7,901	10,533
Due from Operating Fund (Note 6)	-	319,610	-	319,610	274,262
	300,339	410,824	-	711,163	957,557
<b>LONG-TERM INVESTMENTS (Note 4)</b>	-	496,102	-	496,102	374,815
<b>TANGIBLE CAPITAL ASSETS (Note 7)</b>	-	-	7,576,636	7,576,636	7,812,588
	\$ 300,339	\$ 906,926	\$ 7,576,636	\$ 8,783,901	\$ 9,144,960
<b>LIABILITIES</b>					
<b>CURRENT</b>					
Accounts payable and accrued liabilities (Note 8)	\$ 112,387	\$ -	\$ 2,076	\$ 114,463	\$ 76,695
Tenant security deposits	16,838	-	-	16,838	17,547
Accrued vacation payable	32,075	-	-	32,075	25,218
Deferred contributions (Note 9)	-	-	-	-	107,847
Current portion of long-term debt (Note 10)	-	-	79,372	79,372	76,219
Due to Reserve Fund (Note 6)	319,610	-	-	319,610	274,262
	480,910	-	81,448	562,358	577,788
<b>LONG-TERM DEBT (Note 10)</b>	-	-	1,028,125	1,028,125	1,107,840
	480,910	-	1,109,573	1,590,483	1,685,628
<b>FUND BALANCES</b>	(180,571)	906,926	6,467,063	7,193,418	7,459,332
	\$ 300,339	\$ 906,926	\$ 7,576,636	\$ 8,783,901	\$ 9,144,960

**APPROVED ON BEHALF OF THE BOARD**

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 Director

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 Director

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****Statement of Operations****For the Year Ended March 31, 2022**

	Operating	Reserve	Capital	2022	2021
<b>REVENUE</b>					
Grant funding	\$ 1,162,572	\$ -	\$ 4,889	\$ 1,167,461	\$ 1,158,854
Suite rentals - income tested	16,578	-	-	16,578	16,575
Suite rentals - non-income tested	879,142	-	-	879,142	879,142
Contingency for loss	(120,359)	-	-	(120,359)	(67,014)
Laundry	13,685	-	-	13,685	13,740
Undesignated income	29,251	-	-	29,251	28,480
Investment income	-	11,895	-	11,895	12,334
	1,980,869	11,895	4,889	1,997,653	2,042,111
<b>EXPENSES</b>					
Amortization	-	-	305,174	305,174	297,329
Board expenses	1,951	-	-	1,951	1,439
Care of buildings and grounds	210,813	-	-	210,813	135,169
Food services	15,203	-	-	15,203	15,015
Housekeeping	1,041	-	-	1,041	1,220
Insurance	14,365	-	-	14,365	10,774
Interest and bank charges	253	-	-	253	536
Interest on long-term debt	-	-	44,128	44,128	47,004
Office	13,637	-	-	13,637	11,809
Professional fees	16,108	-	-	16,108	19,690
Program supplies	1,295	-	-	1,295	2,143
Property taxes	97,394	-	-	97,394	92,322
Recreation	8,450	-	-	8,450	6,299
Recruitment, education and consulting	2,143	-	-	2,143	943
Rental	17,482	-	-	17,482	17,482
Reserve expenditures	-	30,795	-	30,795	40,003
Salaries and wages	1,252,858	-	-	1,252,858	1,174,978
Telephone	11,579	-	-	11,579	9,141
Transportation	10,749	-	-	10,749	8,395
Utilities	208,149	-	-	208,149	192,097
	1,883,470	30,795	349,302	2,263,567	2,083,788
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</b>					
<b>FOR THE YEAR</b>	\$ 97,399	\$ (18,900)	\$ (344,413)	\$ (265,914)	\$ (41,677)

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.**  
**Statement of Changes in Fund Balances**  
**For the Year Ended March 31, 2022**

	Operating	Reserve	Capital	2022	2021
<b>FUND BALANCES - BEGINNING OF YEAR</b>	\$ (16,728)	\$ 849,682	\$ 6,626,378	<b>\$ 7,459,332</b>	\$ 7,501,009
Excess (deficiency) of revenue over expenses	97,399	(18,900)	(344,413)	<b>(265,914)</b>	(41,677)
Interfund transfers: <i>(Note 11)</i>					
Mortgage payments	(120,764)	-	120,764	-	-
Purchases of tangible capital assets	-	(69,223)	69,223	-	-
Capital grant funding	4,889	-	(4,889)	-	-
Allocation to reserves	(145,367)	145,367	-	-	-
<b>FUND BALANCES - END OF YEAR</b>	<b>\$ (180,571)</b>	<b>\$ 906,926</b>	<b>\$ 6,467,063</b>	<b>\$ 7,193,418</b>	<b>\$ 7,459,332</b>

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****Statement of Cash Flows****For the Year Ended March 31, 2022**

	Operating	Reserve	Capital	2022	2021
<b>OPERATING ACTIVITIES</b>					
Excess (deficiency) of revenue over expenses for the year	\$ 97,399	\$ (18,900)	\$ (344,413)	\$ (265,914)	\$ (41,677)
Item not affecting cash:					
Amortization of tangible capital assets	-	-	305,174	305,174	297,329
	97,399	(18,900)	(39,239)	39,260	255,652
Changes in non-cash working capital <i>(Note 13)</i>	(38,100)	(45,348)	(75)	(83,523)	18,776
Cash flow from (used by) operating activities	59,299	(64,248)	(39,314)	(44,263)	274,428
<b>INVESTING ACTIVITIES</b>					
Purchases of investments	-	(174,925)	-	(174,925)	(70,958)
Proceeds on disposal of investments	-	94,218	-	94,218	151,764
Reinvested investment income	-	(11,828)	-	(11,828)	(12,334)
Purchases of tangible capital assets	-	-	(69,223)	(69,223)	-
Cash flow from (used by) investing activities	-	(92,535)	(69,223)	(161,758)	68,472
<b>FINANCING ACTIVITY</b>					
Repayment of long-term debt	-	-	(76,561)	(76,561)	(73,683)
Cash flow from (used by) financing activity	-	-	(76,561)	(76,561)	(73,683)
<b>OTHER CASH FLOW ITEMS</b>					
Interfund transfers	(261,242)	76,144	185,098	-	-
<b>INCREASE (DECREASE) IN CASH</b>	(201,943)	(80,639)	-	(282,582)	269,217
<b>CASH - BEGINNING OF YEAR</b>	461,992	106,893	-	568,885	299,668
<b>CASH - END OF YEAR</b>	\$ 260,049	\$ 26,254	\$ -	\$ 286,303	\$ 568,885
<b>CASH CONSISTS OF:</b>					
Cash	\$ 260,049	\$ 26,254	\$ -	\$ 286,303	\$ 568,885

See notes to the financial statements



**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022**

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**1. THE COALITION**

Saskatoon Housing Coalition (the "Coalition") is a tax-exempt non-profit organization incorporated on September 22, 1983, under the *Non-Profit Corporations Act, 1995* of Saskatchewan. It operates six apartment buildings and a group home for individuals who are living with mental health issues.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations in *Part III* of the CPA Handbook and include the following significant accounting policies:

**Fund accounting**

The Coalition follows fund accounting practices, applying the deferral method, thereby recognizing restrictions specified by donors on the use of resources. The fund classifications are:

(a) Operating Fund

The Operating Fund reflects the primary operations of the Coalition including revenues received for the provision of services, rent, operating grants from governments, and other agencies for client services and donations. Expenses are for the delivery of services.

(b) Capital Fund

The Capital Fund reflects the equity of the Coalition in capital assets after taking into consideration any associated long-term debt. The Capital Fund includes grants received from governments for the acquisition of capital assets.

(c) Reserve Fund

The Reserve Fund consists of replacement reserves for the apartments and their furniture, a general reserve, a sick leave liability reserve, and a subsidy surplus reserve.

The Reserve Fund is appropriated from funding of CMHC, Saskatchewan Health Authority and Saskatchewan Housing Corporation ("Sask Housing") with approval of the Board of Directors.

**Revenue recognition**

The Coalition follows the deferral method of accounting for contributions. Operating contributions from Sask Housing are recognized as revenue of the Operating Fund when received or receivable. Subsequent to the fiscal year-end, Sask Housing reviews the financial statements and determines the amount of funding adjustment that is appropriate. Prior years' funding adjustments are credited to or charged against Sask Housing funding in the period when Sask Housing determines the settlement amount.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Reserve fund investment income is recognized as revenue of the Reserve Fund using the accrual basis of accounting on a time proportion basis.

Rental revenue is recognized as revenue over the lease term on a straight-line basis.

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**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****Tangible capital assets**

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is calculated using the straight-line method over the estimated useful lives of tangible capital assets, since this most closely reflects the expected pattern of consumption of the asset. Land is not amortized. Amortization has been calculated as follows:

Buildings acquired	25 years	straight-line method
Buildings constructed	40 years	straight-line method
Computer equipment	5 years	straight-line method
Equipment	10 years	straight-line method

**Use of estimates**

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of asset and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the year. Actual results may differ from those estimates. Significant estimates include, but are not limited to, the determination of the estimated useful lives of tangible capital assets and accruals for certain revenues and expenses.

**Financial instruments**

The Coalition initially measures its financial assets and financial liabilities at fair value. It subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statements of operations in the period incurred.

Financial assets subsequently measured at amortized cost include restricted investments and accounts receivable. Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, wages and employee benefits payable, tenant security deposits, deferred contributions and long-term debt. The fair value of the restricted investments, accounts receivable, accounts payable and accrued liabilities, and wages and employee benefits payable approximates their carrying value due to their short-term nature.

**Contributed services**

Volunteers contribute a significant amount of their time each year to the Coalition. Because of the difficulty of determining the fair value of these contributed services no amount has been recognized in these financial statements.

**Cash and cash equivalents**

Cash and cash equivalents consist of balances with banks and short-term investments with maturities of three months or less.

**3. ECONOMIC DEPENDENCE**

The Coalition receives a significant amount of its revenue from the Saskatchewan Health Authority ("the Health Authority") 56.10% (2021 – 56.75%) and is therefore dependent on continued funding from the Health Authority to fund its ongoing operations.

**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****4. INVESTMENTS**

	<b>Maturity</b>	<b>2022</b>	<b>Yield</b>	<b>2021</b>
<b>Short-term</b>				
Term deposits	< 1 year	\$ 64,960	2.97%	\$ 93,712
<b>Long-term</b>				
Term deposits	1 - 5 years	496,102	1.51% - 3.18%	374,815
		\$ 561,062		\$ 468,527

**5. ACCOUNTS RECEIVABLE**

	<b>2022</b>	<b>2021</b>
Trade accounts receivable	\$ 21,734	\$ 3,093
GST receivable	10,655	7,072
	\$ 32,389	\$ 10,165

**6. DUE FROM OPERATING FUND**

The Due from Operating Fund balance represents amounts for which a motion has been made to allocate funds to the Reserve Fund from the Operating Fund (as shown on the statement of changes in funds balances) which have not yet been fully funded by a transfer of cash from the operating bank account to either a reserve bank account or investment. As such, as at March 31, 2022, the Reserve Fund was underfunded by \$337,270 (2021 - \$274,262). This balance is non-interest bearing with no fixed terms of repayment.

**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****7. TANGIBLE CAPITAL ASSETS**

Tangible capital assets consist of the following:

	Cost	Accumulated amortization	2022 Net book value	2021 Net book value
<b><u>Sunrise</u></b>				
Land	\$ 54,000	\$ -	\$ 54,000	\$ 54,000
Buildings	298,965	191,338	107,627	119,586
Equipment	6,801	-	6,801	-
	359,766	191,338	168,428	173,586
<b><u>Faulkner</u></b>				
Land	26,000	-	26,000	26,000
Buildings	135,503	104,378	31,125	36,545
	161,503	104,378	57,125	62,545
<b><u>Canterbury</u></b>				
Land	229,275	-	229,275	229,275
Buildings	532,147	341,254	190,893	212,859
Equipment	8,969	897	8,072	-
	770,391	342,151	428,240	442,134
<b><u>Ruth Robinson</u></b>				
Land	48,937	-	48,937	48,937
Buildings	624,619	399,756	224,863	249,848
Equipment	7,304	730	6,574	-
	680,860	400,486	280,374	298,785
<b><u>Camponi Place</u></b>				
Land	55,891	-	55,891	55,891
Buildings	1,118,419	266,520	851,899	879,859
Equipment	85,892	73,181	12,711	21,300
Computer equipment	17,659	3,532	14,127	-
	1,277,861	343,233	934,628	957,050
<b><u>Casa Bella</u></b>				
Land	253,000	-	253,000	253,000
Buildings	1,339,418	641,412	698,006	751,583
Equipment	9,123	912	8,211	-
	1,601,541	642,324	959,217	1,004,583
<b><u>Shirley Skelton</u></b>				
Land	55,895	-	55,895	55,895
Buildings	2,922,575	528,998	2,393,577	2,466,641
Equipment	36,807	20,623	16,184	10,166
	3,015,277	549,621	2,465,656	2,532,702
<b><u>Camponi 323</u></b>				
Land	55,895	-	55,895	55,895
Buildings	2,556,220	351,480	2,204,740	2,268,645
Equipment	39,962	17,629	22,333	16,663
	2,652,077	369,109	2,282,968	2,341,203
	\$ 10,519,276	\$ 2,942,640	\$ 7,576,636	\$ 7,812,588

**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	2022	2021
Accounts payable	\$ 66,452	\$ 37,043
Property tax payable	25,510	23,966
Accrued liabilities	13,400	13,400
Wages and employee benefits payable	7,025	135
Accounts payable - Operating Fund	<b>112,387</b>	74,544
Accrued interest	<b>2,076</b>	2,151
Accounts payable - Capital Fund	<b>2,076</b>	2,151
	<b>\$ 114,463</b>	\$ 76,695

**9. DEFERRED CONTRIBUTIONS**

The Coalition received grant funding that relates to programs of the following year in advance. Grant funding received in advance of the program being completed is recorded as deferred contributions.

	2022	2021
<b>Deferred contributions, beginning of year</b>	<b>\$ 107,847</b>	\$ 94,298
<i>Contributions received during the year:</i>		
Grant funding received in advance	-	124,489
<i>Less:</i>		
Amounts recognized as grant funding	<b>(102,958)</b>	(110,940)
Amounts recognized as capital grant funding	<b>(4,889)</b>	-
<b>Deferred contributions, end of year</b>	<b>\$ -</b>	\$ 107,847

**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****10. LONG-TERM DEBT**

	<b>2022</b>	2021
Affinity Credit Union mortgage repayable in blended monthly instalments of \$3,958 including principal and interest at 3.89%. The mortgage is secured by related land and building at Camponi Place with a net book value of \$907,789 (2021 - \$935,750). The mortgage matures on May 18, 2023.	<b>\$ 422,708</b>	\$ 453,246
Affinity Credit Union mortgage repayable in blended monthly instalments of \$3,208 including principal and interest at 4.19%. The mortgage is secured by related land and building at Shirley Skelton Manor with a net book value of \$2,449,472 (2021 - \$2,522,537). The mortgage matures on April 11, 2023.	<b>385,766</b>	407,735
Affinity Credit Union mortgage repayable in blended monthly instalments of \$2,058 including principal and interest at 3.34%. The mortgage is secured by related land and building of the Camponi apartment with a net book value of \$2,260,635 (2021 - \$2,324,540). The mortgage matures on April 15, 2025.	<b>286,137</b>	301,074
RBC mortgage repayable in blended monthly instalments of \$839 including principal and interest at 5.34%. The mortgage is secured by related land and building at Faulkner Crescent with a net book value of \$57,125 (2021 - \$62,545). The mortgage matures on January 11, 2024.	<b>12,886</b>	22,004
	<b>1,107,497</b>	1,184,059
Amounts payable within one year	<b>(79,372)</b>	(76,219)
	<b>\$ 1,028,125</b>	\$ 1,107,840

Estimated principal payment of the long-term debt due within each of the next five years amount to:

2023	\$ 79,372
2024	773,264
2025	16,438
2026	238,423
	<u>\$ 1,107,497</u>

**11. INTERFUND TRANSFERS**

During the year the Board transferred \$145,367 (2021 - \$120,929) from the Operating Fund to the Capital Fund to offset Reserve withdrawals for debt retirements. During the year the Board transferred \$4,889 (2021 - \$NIL) from the Capital Fund to the Operating Fund to offset capital grant funding recognized as revenue in the year. During the year the Board transferred \$145,367 (2021 - \$145,367) from the Operating Fund to the Reserve Fund allocated to the various reserve funds as per *Note 16*. During the year the Board transferred \$69,223 (2021 - \$NIL) from the Reserve Fund to the Capital Fund for the purchases of tangible capital assets.

**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****12. SUBSIDY SURPLUS RESERVE**

Under the terms of the agreement with Canada Mortgage and Housing Corporation, excess federal assistance payments received may be retained in a subsidy surplus reserve up to a maximum of \$500 per unit plus interest. The funds in this account may only be used to meet future subsidy requirements on income-tested occupants over and above the maximum federal assistance.

**13. CHANGES IN NON-CASH WORKING CAPITAL**

	<b>2022</b>	2021
Accounts receivable	\$ (22,224)	\$ 6,752
Prepaid expenses	2,631	(4,574)
Due from Operating Fund	(45,348)	(105,364)
Accounts payable and accrued liabilities	37,768	(696)
Accrued vacation payable	6,857	4,151
Tenant security deposits	(709)	(406)
Deferred contributions	(107,847)	13,549
Due to Reserve Fund	45,348	105,364
	<b>\$ (83,524)</b>	<b>\$ 18,776</b>

**14. CONTINGENT LIABILITIES**

The Coalition receives project financing from Saskatchewan Housing Corporation to develop, construct or improve affordable rental housing for low to moderate income households. The project financing is in the form of a forgivable loan that is forgiven in an amount annually over a period of years if the Coalition adheres to the Saskatchewan Housing Corporation's operating agreement.

The project financing is recorded by the Coalition as a capital grant and credited to the Capital Fund resulting in the contingent liability. If the Coalition does not adhere to the operating agreements the non-forgivable portion of the grant is refundable.

**Forgivable Funds Advanced:**

Date	Total Advanced	Forgiven	Balance, March 31, 2022
2011	\$ 1,309,000	\$ 991,666	\$ 317,334
2015	1,886,398	440,160	1,446,238
2018	1,958,533	244,817	1,713,716
	<b>\$ 5,153,931</b>	<b>\$ 1,676,643</b>	<b>\$ 3,477,288</b>

**SASKATOON HOUSING COALITION INC.**

**Notes to the Financial Statements**

**For the Year Ended March 31, 2022**

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**15. FINANCIAL INSTRUMENTS**

The Coalition, as part of its operations, carries a number of financial instruments. It is management's opinion that the Coalition is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

**Credit risk**

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Coalition is exposed to credit risk from potential non-payment of accounts receivable. Most of the accounts receivable were collected shortly after year-end.

**Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The Coalition is exposed to interest rate risk on its investments and long-term debt.

**Liquidity risk**

Liquidity risk is that the Coalition will encounter difficulty in meeting obligations associated with financial liabilities. Liquidity risk is measured by reviewing the Coalition's future net cash flows for the possibility of a negative net cash flow. The Coalition manages liquidity risk resulting from accounts payable and accrued liabilities and long-term debt by investing in liquid assets such as cash and short-term investments which can be readily available to repay accounts payable and accrued liabilities and long-term debt.

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**SASKATOON HOUSING COALITION INC.****Notes to the Financial Statements****For the Year Ended March 31, 2022****16. RESERVE FUNDS**

	Balance, Beginning of year	Allocation for year	Expenditures for year	Interest	Balance, End of year
Replacement Reserve, Canterbury	\$ 156,287	\$ 31,000	\$ (12,475)	\$ 2,274	\$ 177,086
Replacement Reserve, Sunrise	88,088	25,000	(20,986)	1,281	93,383
Replacement Reserve, Ruth Robinson	127,863	17,000	(9,780)	1,860	136,943
Replacement Reserve, Faulkner	22,690	5,700	(838)	330	27,882
Replacement Reserve, Casabella	203,127	18,000	(9,974)	2,955	214,108
Replacement Reserve, Camponi	13,661	4,507	-	199	18,367
Replacement Reserve, Shirley Skelton Manor	54,988	18,000	(13,674)	800	60,114
Replacement Reserve, Prairie Sky Apartment	24,592	18,000	(13,082)	358	29,868
Office Reserve	33,248	7,350	(19,209)	484	21,873
Furnishings Reserve - Group Home	17,784	-	-	259	18,043
General Reserve	35,382	810	-	515	36,707
Sick Leave Payable Reserve	39,889	-	-	580	40,469
Subsidy Surplus Reserve	32,083	-	-	-	32,083
	\$ 849,682	\$ 145,367	\$ (100,018)	\$ 11,895	\$ 906,926

**SASKATOON HOUSING COALITION INC.****SUPPORTIVE APARTMENT/OUTREACH****(Schedule 1)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Grant - Saskatchewan Health Authority	<b>\$ 750,701</b>	\$ 751,209
Grant - United Way	-	-
Investment income	-	12,334
Undesignated income	<b>655</b>	-
	<b>751,356</b>	763,543
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	<b>44,638</b>	48,726
Board expenses	<b>1,951</b>	1,439
Care of building and grounds	<b>448</b>	-
Insurance	<b>4,831</b>	2,964
Interest and bank charges	<b>253</b>	295
Office supplies and services	<b>8,401</b>	6,593
Professional fees	<b>4,900</b>	10,894
Program supplies	<b>166</b>	469
Recreation	<b>6,140</b>	4,420
Rent	<b>9,982</b>	9,982
Salaries and wages	<b>671,480</b>	642,967
Service awareness	-	-
Recruitment, education and consulting	<b>1,808</b>	830
Telephone	<b>4,348</b>	4,566
Transportation	<b>6,442</b>	5,105
	<b>765,788</b>	739,250
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (14,432)</b>	\$ 24,293

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****24-HOUR GROUP HOME****(Schedule 2)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Grant - Saskatchewan Health Authority	<b>\$ 385,843</b>	\$ 379,877
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	<b>22,319</b>	24,363
Care of building and grounds	<b>704</b>	-
Food services	<b>15,203</b>	15,015
Housekeeping	<b>1,041</b>	1,220
Insurance	<b>2,216</b>	1,391
Office	<b>1,694</b>	1,499
Other purchased services	-	-
Professional fees	<b>2,143</b>	1,873
Program supplies	<b>1,096</b>	1,674
Recreation	<b>2,129</b>	1,718
Recruitment, education and consulting	<b>335</b>	113
Rental	<b>7,500</b>	7,500
Salaries and wages	<b>364,243</b>	321,688
Service awareness	-	-
Telephone	<b>1,848</b>	1,576
Transportation	<b>2,278</b>	1,535
Utilities	<b>1,373</b>	1,200
	<b>426,122</b>	382,365
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (40,279)</b>	\$ (2,488)

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****CANTERBURY PLACE - CMHC****(Schedule 3)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 196,080	\$ 196,080
Suite rentals - income tested	15,600	15,600
Contingency for loss	(35,490)	(33,410)
Investment income	2,274	-
Laundry	3,360	3,360
	<b>181,824</b>	181,630
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	4,464	4,873
Amortization	22,183	21,286
Care of building and grounds	54,499	40,102
Insurance	1,565	1,385
Office	490	450
Professional fees	900	900
Property taxes	17,781	17,485
Reserve expenditures	3,506	5,507
Salaries and wages	52,066	50,823
Telephone	897	500
Transportation	559	511
Utilities	46,065	44,746
	<b>204,975</b>	188,568
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (23,151)</b>	<b>\$ (6,938)</b>

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****SUNRISE****(Schedule 4)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 132,300	\$ 132,300
Contingency for loss	(24,700)	(13,515)
Laundry	2,045	2,100
Investment income	1,282	-
Undesignated income	5,261	8,045
	<b>116,188</b>	<b>128,930</b>
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	3,571	3,898
Amortization	12,639	11,959
Care of building and grounds	40,676	37,567
Insurance	1,288	1,144
Office	440	781
Professional fees	900	900
Property taxes	11,632	11,246
Reserve expenditures	14,185	751
Salaries and wages	31,546	30,401
Telephone	897	500
Transportation	271	262
Utilities	20,273	24,629
	<b>138,318</b>	<b>124,038</b>
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (22,130)</b>	<b>\$ 4,892</b>

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****RUTH ROBINSON****(Schedule 5)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 92,520	\$ 92,520
Contingency for loss	(18,434)	(2,834)
Laundry	1,440	1,440
Investment income	1,860	-
	<b>77,386</b>	91,126
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	1,786	1,949
Amortization	25,715	24,985
Care of building and grounds	28,868	11,452
Insurance	1,051	979
Office	878	360
Professional fees	900	900
Property taxes	8,041	9,166
Reserve expenditures	2,476	-
Salaries and wages	23,118	22,135
Telephone	897	500
Transportation	255	249
Utilities	23,130	24,399
	<b>117,115</b>	97,074
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (39,729)</b>	<b>\$ (5,948)</b>

**SASKATOON HOUSING COALITION INC.****FAULKNER CRESCENT****(Schedule 6)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Grant - Saskatchewan Housing Corporation	<b>\$ 26,028</b>	\$ 27,768
Suite rentals - non-income tested	<b>8,700</b>	8,700
Suite rentals - income tested	<b>978</b>	975
Investment income	<b>330</b>	-
	<b>36,036</b>	37,443
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	<b>1,786</b>	1,949
Amortization	<b>5,420</b>	5,420
Care of buildings and grounds	<b>7,196</b>	3,135
Housekeeping	-	-
Insurance	<b>470</b>	398
Interest	<b>954</b>	1,412
Professional fees	<b>1,600</b>	1,600
Salaries and wages	<b>2,911</b>	2,766
Utilities	<b>10,773</b>	9,654
	<b>31,110</b>	26,334
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ 4,926</b>	\$ 11,109

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.****CASABELLA****(Schedule 7)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 132,360	\$ 132,360
Contingency for loss	(16,865)	(8,155)
Laundry	2,040	2,040
Investment income	2,955	-
	<b>120,490</b>	<b>126,245</b>
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	3,571	3,898
Amortization	54,489	54,420
Care of building and grounds	39,553	9,684
Insurance	1,487	1,344
Interest	-	-
Office	440	710
Professional fees	900	900
Property taxes	12,511	12,106
Reserve expenditures	851	-
Salaries and wages	31,066	30,250
Telephone	897	500
Transportation	271	262
Utilities	18,100	20,126
	<b>164,136</b>	<b>134,200</b>
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (43,646)</b>	<b>\$ (7,955)</b>



**SASKATOON HOUSING COALITION INC.****SHIRLEY SKELTON MANOR****(Schedule 8)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 153,600	\$ 153,600
Contingency for loss	(12,520)	(8,450)
Laundry	2,400	2,400
Undesignated income	11,667	10,217
Investment income	800	-
	<b>155,947</b>	<b>157,767</b>
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	3,571	3,898
Amortization	76,745	75,775
Care of building and grounds	19,050	15,320
Insurance	690	547
Interest	16,526	17,419
Office supplies	440	360
Professional fees	900	900
Program supplies	33	-
Property taxes	11,925	10,701
Recreation	181	161
Reserve expenditures	3,974	14,580
Salaries and wages	36,063	35,252
Telephone	897	500
Transportation	239	235
Utilities	39,331	28,656
	<b>210,565</b>	<b>204,304</b>
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (54,618)</b>	<b>\$ (46,537)</b>

**SASKATOON HOUSING COALITION INC.****PRAIRIE SKY APARTMENTS****(Schedule 9)****Schedule of Revenue and Expenses****For the Year Ended March 31, 2022**

	<b>2022</b>	2021
<b>REVENUE</b>		
Suite rentals - non-income tested	\$ 153,600	\$ 153,600
Contingency for loss	(11,375)	(650)
Laundry	2,400	2,400
Undesignated funds	11,667	10,217
Investment income	358	-
	<b>156,650</b>	<b>165,567</b>
<b>EXPENSES</b>		
Administrative overhead per Schedule 10	3,571	3,898
Amortization	67,902	66,935
Care of building and grounds	13,582	15,408
Insurance	373	373
Interest	9,763	10,302
Office	440	360
Professional fees	900	900
Property taxes	11,925	10,700
Reserve expenditures	3,417	11,248
Salaries and wages	35,761	35,203
Telephone	897	500
Transportation	239	235
Utilities	40,735	31,597
	<b>189,505</b>	<b>187,659</b>
<b>EXCESS OF REVENUE (DEFICIENCY) FOR THE YEAR</b>	<b>\$ (32,855)</b>	<b>\$ (22,092)</b>

See notes to the financial statements

**SASKATOON HOUSING COALITION INC.**  
**CAMPONI PLACE - ADMINISTRATIVE OFFICE**  
**Schedule of Revenue and Expenses**  
**For the Year Ended March 31, 2022**

(Schedule 10)

	2022	2021
<b>REVENUE</b>		
Administration	\$ 9,982	\$ 9,982
Capital grant funding	4,889	-
Investment income	2,036	-
	<b>16,907</b>	9,982
<b>EXPENSES</b>		
Amortization	40,082	36,550
Care of building and grounds	7,673	2,751
Insurance	393	-
Interest	17,033	18,113
Professional fees	2,065	620
Property taxes	23,580	20,918
Reserve expenditures	2,387	7,918
Salaries and wages	4,603	3,493
Utilities	8,368	7,089
	<b>106,184</b>	97,452
<b>TOTAL ADMINISTRATIVE OVERHEAD</b>	<b>(89,277)</b>	<b>(87,470)</b>
<b>ALLOCATION TO PROGRAMS</b>		
Supportive Apartment/Outreach	44,638	48,726
24-Hour Group Home	22,319	24,363
Canterbury Place - CMHC	4,464	4,873
Sunrise	3,571	3,898
Ruth Robinson	1,786	1,949
Faulkner Crescent	1,786	1,949
Casabella	3,571	3,898
Shirley Skelton Manor	3,571	3,898
Prairie Sky Apartments	3,571	3,898
	<b>89,277</b>	97,452
<b>EXCESS OF REVENUE FOR THE YEAR</b>	<b>\$ -</b>	<b>\$ -</b>